

Message Text

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VIENNA FOR UNIDO

E.O. 11652: N/ A

TAGS: UNIDO, OTRA (QUIJANO-CABALLERO, SANTIAGO)

SUBJECT: UNIDO-VISIT QUIJANO-CABALLERO

REF: VIENNA 6495

SUMMARY: QUIJANO-CABALLERO, SENIOR UNIDO OFFICER VISITED USUN (STOTTLEMYER) 7/31 TO DISCUSS MAY ACABQ MEETING ON UNIDO. ADMITTING THAT UNIDO PERFORMANCE BEFORE ACABQ WAS UNSATISFACTORY, HE HOPED CORRECT SITUON. DISCUSSION ALSO COVERED BURNS APPOINTMENT AND AUTOMOMY QUESTION. END SUMMARY.

1. QUIJANO-CABALLERO VISITED SOTTLEMYER AT USUN ON JULY 31. HE SAID PURPOSE OF HIS CALL WAS ATTEMPT TO CLEAR AIR RESULTING FROM ACABQ MEETING AT UNIDO IN MAY. MORE SPECIFICALLY, QUIJANO-CABALLERO SAID HE FELT THAT MEETING WITH ACABQ AT WHICH HE REPRESENTED ABDEL-RAHMAN WAS UNSATISFACTORY BOTH TO UNIDO AND ACABQ AND IT WAS HIS WISH TO ESTABLISH BETTER RAPPORT BETWEEN COMMITTEE AND UNIDO SECRETARIAT.

2. QUIJANO-CABALLERO POINTED OUT THAT WHILE MEETING WITH ACABQ WAS FIRST OPPORTUNITY FOR HIM TO APPEAR BEFORE COMMITTEE AS REPRESENTATIVE OF ABDEL-RAHMAN, THIS HAD BEEN INSTRUCTIVE TO HIM PERSONALLY IN THAT COMMITTEE WAS MORE INFORMED ABOUT
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UNIDO ACTIVITIES THAT HE HAS ANTICIPATED AND ITS PROBING

WAS MORE SERIOUS AND INDEPTH THAN HE HAS ASSUMED. HE SAID FRANKLY THAT UNIDO SECRETARIAT WAS NOT PREPARED FOR ACABQ VISIT WHICH WAS DEMONSTRATED IN PERFORMANCE OF SECRETARIAT IN RESPONSE TO ACABQ QUESTIONING; HE INTENDED, THEREFORE, TO USE HIS INFLUENCE WITHIN SECRETARIAT TO INSURE THAT THEY BE BETTER PREPARED FOR NEXT MEETING WITH ACABQ AND THEREBY AVOID EMBARRASSMENT OF PREVIOUS MEETINGS. QUIJANO-CABALLERO ADDED THAT UNFORTUNATELY UNIDO SECRETARIAT HAD NOT TAKEN ACABQ SERIOUSLY AND FOR THIS REASON DIFFICULTIES HAD ARISEN.

3. MAJOR PROBLEM CONCERNING QUIJANO-CABALLERO WAS FACT THAT INFORMATION ON GROWTH OF UNIDO ACTIVITIES CARRIED OUT UNDER UNDP HAD NOT BEEN FULLY JUSTIFIED TO ACABQ EVEN THOUGHT SECRETARIAT NEEDS WERE IN LARGE PART PREDICATED ON MAGNITUDE OF UNDP PROGRAM. SINCE ACABQ MEETING HE HAS BEEN MAKING CONCERNED EFFORT WITHIN UNIDO AND WITH UNDP TO REACH MEETING OF MINDS ON MAGNITUDE OF UNDP PROGRAM FOR FUTURE. IN REPLY TO LATTER POINT, STOTTLEMYER RECOUNTED DIFFICULTIES COMMITTEE HAD LAST YEAR WHEN CONSIDERING 1974/75 PROGRAM BUDGET ON GETTING SOLID INFO FROM UNIDO RE UNDP PROGRAM LEVEL FOR BIENNIUM AND RELATED BUDGETARY REQUESTS SINCE UNIDO REP AT THAT TIME WAS UNABLE TO PROVIDE ANY SPECIFIC INFORMATION REQUESTED BY COMMITTEE MEMBERS. SIMILAR PROBLEM AROSE DURING MAY MEETING AND UNTIL MORE SOLID INFORMATION PRESENTED AND FULLY JUSTIFIED, IT IS LIKELY THAT ACABQ WOULD CONTINUE TO HAVE DIFFICULTIES WITH UNIDO. QUIJANO-CABALLERO SAID HE RECOGNIZED THIS DIFFICULTY AND HOPED TO CORRECT IT.

4. QUIJANO-CABALLERO OFFERED THAT MANY OF UNIDO'S PROBLEMS RESULTED FROM UNIDOZ HAVING BEEN ESTABLISHED IN VIENNA PREMATURELY AND ABSENCE OF MANAGERIAL CAPABILITY TO OPERATE AWAY FROM UN HEADQUARTERS WITH A LARGE AND RAPIDLY EXPANDING PROGRAM. #3 PLACED PARTICULAR BLAME ON ABDEL-RAHMAN AND JOHN BIRCKHEAD WHO, IN HIS OPINION, DID NOT UNDERSTAND HOW TO OPERATE A RELATIVELY LARGE-SCALE ORGANIZATION. GIVEN THIS OPENING STOTTLEMYER QUERIED QUIJANO-CABALLERO ON PENDING APPOINTMENT OF FINDLEY BURNS. IN REPLY QUIJANO-CABALLERO SAID HE UNDERSTOOD BURNS WAS AN ABLE ADMINISTRATOR, HOPED HE WOULD BE ON BOARD SHORTLY SINCE THERE WAS CLEAR NEED AND URGED THAT BURNS BE FIRM WITH ABDEL-RAHMAN ON HOW TO OPERATE UNIDO AND SHOW SIMILAR TOUGHNESS WITH OTHER DIVISION HEADS. HE ADDED LIMITED OFFICIAL USE

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THAT WEAKNESS IN THIS POST IN PAST WAS MAJOR CONTRIBUTING FACTOR TO MANY OF UNIDO'S INTERNAL PROBLEMS SINCE, IN FACT, SECRETARIAT WAS SPLIT AND GOING IN MANY DIFFERENT DIRECTIONS WITHOUT CLEAR IDEA OF OVERALL OBJECTIVES AND HOW TO BEST ATTAIN THEM. STOTTLEMYER PROVIDED RUNDOWN ON BURNS CONCLUDING THAT HE HAD BEEN CAREFULLY SELECTED AS PERSON WHO HAD BEST CHANCE OF PUTTING UNIDO HOUSE IN ORDER. QUIJANO-CABALLERO SAID HE WELCOMED THIS AND LOOKED FORWARD TO WORKING CLOSELY WITH BURNS

5. DISCUSSION THEN TURNED TO EFFORT ON PART OF UNIDO TO GAIN AUTONOMY. QUIJANO- CABALLERO SAID HE INITIALLY SUPPORTED THIS BUT HAD CONCLUDED THAT SUCH A MOVE WOULD BE DISASTEROUS FOR UNIDO. HE ADDED THAT IN ADDITION BUREAUCRATIC AMBITIONS BY SOME WITHIN SECRETARIAT, GOVERNMENTS WHO WERE PUSHING THIS DID NOT UNDERSTAND IMPLICATIONS. HE ADDED THAT MANY DELEGATIONS TO UNIDO WERE ILL-EQUIPPED TO REPRESENT THEIR GOVERNMENTS' INTERESTS AND TENDED TO ACT WITH LITTLE FORETHOUGHT AND UNDERSTANDING OF UNIDO ITSELF AND ITS ROLE WITHIN UN SYSTEM. WHEN STOTTLEMYER POINTED OUT THAT THIS QUESTION WILL CONFRONT ACABQ AND UNGA THIS FALL, QUIJANO-CABALLERO SAID HE HOPED THAT ATTENTION WOULD BE FOCUSED ON THOSE AREAS IN WHICH UNIDO COULD BE GIVEN GREATER DELEGATION OF AUTHORITY (E. G. PERSONNEL), BUT THAT THIS WOULD BE EXTENT OF ANY CHANGE IN UNIDO RELATIONSHIP WITHIN UN.

6. COMMENT: QUIJANO-CABALLERO OBVIOUSLY WAS ATTEMPTING TO SMOOT OVER UNIDO/ACABQ DIFFICULTIES AND LEFT IMPRESSION THAT HE WAS REASONABLE MAN WHO HAD BEST INTERESTS OF UN AT HEART AND WAS THUS ATTEMPTING TO SHED HIS UNIDO MANTLE. IN ADDITION HE MADE CONSCIOUS EFFORT TO PLACE BLAME FOR UNIDO PROBLEMS ON OTHERS AND THEREBY VINDICATE HIMSELF FROM UNSATISFACTORY SESSION WITH ACABQ IN MAY. EXTENT TO WHICH VIEWS QUIJANO-CABALLERO EXPRESSED TO STOTTLEMYER ARE CONSISTENT WITH THOSE HE EXPOUNDS IN VIENNA WOULD BE OF INTEREST TO USUN.
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